

**From:** [Fleming, Jeffrey M](#)  
**To:** [Williams, Martha M](#); [Lueders, Amy L](#)  
**Subject:** Re: Excellent news - A final signed BO to FAA  
**Date:** Thursday, November 16, 2023 5:58:59 AM  
**Attachments:** [Outlook-y435swky.png](#)  
[image001.png](#)  
[image002.png](#)

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Thank you for sharing this! Have a great day.

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**From:** Williams, Martha M <martha\_williams@fws.gov>  
**Sent:** Thursday, November 16, 2023 6:51 AM  
**To:** Lueders, Amy L <amy\_lueders@fws.gov>; Fleming, Jeffrey M <jeffrey\_m\_fleming@fws.gov>  
**Subject:** FW: Excellent news - A final signed BO to FAA

Thought you would like to see Shannon's appreciation!

**Martha Williams** | Director | U.S. Fish and Wildlife Service | Office: 202-208-4545 | Pronouns: she, her, hers



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**From:** Estenoz, Shannon A <shannon\_estenoz@ios.doi.gov>  
**Sent:** Wednesday, November 15, 2023 6:10 PM  
**To:** Williams, Martha M <martha\_williams@fws.gov>  
**Subject:** Re: Excellent news - A final signed BO to FAA

That is absolutely great news Martha. Many congratulations to the team!

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**From:** Williams, Martha M <martha\_williams@fws.gov>  
**Sent:** Tuesday, November 14, 2023 10:09:59 PM  
**To:** Estenoz, Shannon A <shannon\_estenoz@ios.doi.gov>  
**Subject:** Excellent news - A final signed BO to FAA

Hi Shannon -

Good news on Space X, today the FWS Corpus Christie team finalized a biological opinion as part of FAA's consultation for SpaceX's relicensing.

In less than four weeks, this team did extraordinary work coordinating and collaborating with FAA staff and SpaceX representatives three days ahead of the

target date of this coming Friday. SpaceX is working to launch as soon as Friday.

Martha

